

Joint Board Meeting Agendas 2019

Date	Agenda
February 20, 2019	<ul style="list-style-type: none"> • Significant events and highlights of Q4 2018. • Consolidated financial performance FY 2018. • Cost efficiency program for 2019-2024 on low CPO price scenario. • ANJ new office moving update.
May 15, 2019	<ul style="list-style-type: none"> • Revised cash flow after taking into account the replanting and cost efficiency. • Significant events and highlights of Q1 2019. • Cost efficiency and risk mitigation on low CPO price scenario 2019-2020. • Employee effectiveness survey. • Employee award event.
August 22, 2019	<ul style="list-style-type: none"> • Significant events and highlights of Q2 2019. • Consolidated financial performance of Q2 2019. • Brief summary of ANJ's strategic session 2019 and cost efficiency: Segment Profitability and Investment Risk Analysis 2019-2023, Financing Needs Projection and Corporate Action Plan.
November 27, 2019	<ul style="list-style-type: none"> • Significant events and highlights of Q3 2019 • Consolidated financial performance of Q3 2019 and Best Estimate 2019. • Summary of Budget Proposal by Segment for the year 2020: Work Program, Production, Profitability and Capital Expenditures. • Summary of Consolidated Budget Proposal, Group Cash Flow Planning and Scenario Planning for the year 2020. • Critical factors for the year 2020. • Approval of consolidated budget for year 2020.